MASTER PLAN PROCESS
The Campus Master Plan is the University’s plan. Although the consultant team has contributed their technical expertise, the University’s participants have passionately guided its development. The Campus Master Plan reflects the institution’s vision, priorities, culture, and future needs.

The Indiana University Board of Trustees commissioned SmithGroup and JJR to develop a master plan for the Bloomington campus. Work began in February 2008 and was completed in spring 2009. The planning process was divided into five major tasks: Discovery, Analysis, Alternatives, Refinement, and Documentation.

The planning process included faculty, students, staff, administrators, trustees, and community leaders. Input has been solicited at major decision points throughout the planning process, through regular committee meetings, workshops, focus group sessions, technical meetings, one-on-one interviews, and digital information exchange. As a result, the Campus Master Plan offers a widely representative planning perspective.

Several important committees were tasked with directing, advising, and supporting the Campus Master Plan.

Executive Committee
The Executive Committee oversaw the development of the Campus Master Plan. The committee provided final direction to the planning team as well as administrative guidance, coordination of internal and external input, and final planning recommendations.

Michael A. McRobbie, President
J. Terry Clapacs, Vice President and Chief Administrative Officer
Paul Sullivan, Deputy Vice President for Administration
Robert Meadows, Assistant Vice President Facilities & University Architect

Master Plan Working Group
The Master Plan Working Group guided the iterative development of the Campus Master Plan. Members of the group included the University Architects Office as well as academic, auxiliary enterprise, and administrative representatives. This committee provided valuable project support, facilitated consensus building, and furnished current data relevant to the planning effort during its development.

Master Plan Steering Committee
The Master Plan Steering Committee was established to shape the evolution of the Campus Master Plan. Members of the committee included Space Needs Task Force subcommittee chairs and University deans. This committee provided valuable input and greatly facilitated consensus building during the plan’s development.

The Space Needs Task Force provided counsel to the planning team regarding six specific topics:

- Faculty Life
- Student Life
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• Health, Wellness, and Intercollegiate Athletics
• Libraries, Museums, and Performance Space
• Campus Support, Administration, and Infrastructure
• Classrooms and Teaching Laboratories

Members of the Space Needs Task Force subcommittees represented important University-wide perspectives and highlighted cross-departmental and cross-college perspectives. This deliberate mixing of expertise provided critical user input during the plan’s development. Robert Meadows and Amanda Ciccarelli, Executive Assistant to the Provost, served as ex-officio members on all subcommittees.

Campus/Community Leadership and Outreach

The ideas and opportunities documented by the Campus Master Plan reflect the combined efforts of institutional and community representatives working collaboratively with the consultant team. Engagement with the following individuals and groups was a critical component of the planning process:

- Michael A. McRobbie, President
- J. Terry Clapacs, Vice President and Chief Administrative Officer
- Paul Sullivan, Deputy Vice President for Administration
- Robert Meadows, Assistant Vice President Facilities & University Architect
- Karen Hanson, Provost
- Indiana University Board of Trustees
- Indiana University Foundation Board of Directors
- Roger Thompson, Vice Provost for Enrollment Management
- University Deans
- Various Department Chairs
- Student VOICE Group
- Athletic Director and Staff
- Director of Residential Programs and Services and Staff
- Indiana Memorial Union Director and Staff
- Recreational Sports
- Auxiliary Services
- Sustainability Committee
- University Architects Office
- Physical Plant and Engineering Staff
- Campus Support Staff
- Open Campus Forums
- Bloomington Planning Officials and City Council
- Indiana Minority & Women’s Business Enterprises
- Bloomington Community Groups

A full listing of all committee members, groups, and individuals involved in the plan can be found in the Acknowledgements at the end of this report.