

MASTER PLAN PROCESS

The Campus Master Plan is the University's plan. Although the consultant team has contributed their technical expertise, the University's participants have passionately guided its development. The Campus Master Plan reflects the institution's vision, priorities, culture, and future needs.

The Indiana University Board of Trustees commissioned SmithGroup and JJR to develop a master plan for the Bloomington campus. Work began in February 2008 and was completed in spring 2009. The planning process was divided into five major tasks: Discovery, Analysis, Alternatives, Refinement, and Documentation.

The planning process included faculty, students, staff, administrators, trustees, and community leaders. Input has been solicited at major decision points throughout the planning process, through regular committee meetings, workshops, focus group sessions, technical meetings, one-on-one interviews, and digital information exchange. As a result, the Campus

Master Plan offers a widely representative planning perspective.

Several important committees were tasked with directing, advising, and supporting the Campus Master Plan.

Executive Committee

The Executive Committee oversaw the development of the Campus Master Plan.

The committee provided final direction to the planning team as well as administrative guidance, coordination of internal and external input, and final planning recommendations.

Michael A. McRobbie, President

J. Terry Clapacs, Vice President and Chief Administrative Officer

Paul Sullivan, Deputy Vice President for Administration

Robert Meadows, Assistant Vice President Facilities & University Architect

Master Plan Working Group

The Master Plan Working Group guided the iterative development of the Campus Master Plan. Members of the group included the University Architects Office as well as academic, auxiliary enterprise, and administrative representatives. This committee provided valuable project support, facilitated consensus building, and furnished current data relevant to the planning effort during its development.

Master Plan Steering Committee

The Master Plan Steering Committee was established to shape the evolution of the Campus Master Plan. Members of the committee included Space Needs Task Force subcommittee chairs and University deans. This committee provided valuable input and greatly facilitated consensus building during the plan's development.

The Space Needs Task Force provided counsel to the planning team regarding six specific topics:

- Faculty Life
- Student Life

- Health, Wellness, and Intercollegiate Athletics
- Libraries, Museums, and Performance Space
- Campus Support, Administration, and Infrastructure
- Classrooms and Teaching Laboratories

Members of the Space Needs Task Force subcommittees represented important University-wide perspectives and highlighted cross-departmental and cross-college perspectives. This deliberate mixing of expertise provided critical user input during the plan's development. Robert Meadows and Amanda Ciccarelli, Executive Assistant to the Provost, served as ex-officio members on all subcommittees.

Campus/Community Leadership and Outreach

The ideas and opportunities documented by the Campus Master Plan reflect the combined efforts of institutional and community representatives working collaboratively with the consultant team. Engagement with the following individuals and groups was a critical component of the planning process:

Michael A. McRobbie, President
 J. Terry Clapacs, Vice President and Chief Administrative Officer
 Paul Sullivan, Deputy Vice President for Administration
 Robert Meadows, Assistant Vice President Facilities & University Architect
 Karen Hanson, Provost
 Indiana University Board of Trustees
 Indiana University Foundation Board of Directors
 Roger Thompson, Vice Provost for Enrollment Management
 University Deans
 Various Department Chairs
 Student VOICE Group
 Athletic Director and Staff
 Director of Residential Programs and Services and Staff
 Indiana Memorial Union Director and Staff
 Recreational Sports
 Auxiliary Services
 Sustainability Committee
 University Architects Office
 Physical Plant and Engineering Staff
 Campus Support Staff

Open Campus Forums
 Bloomington Planning Officials and City Council
 Indiana Minority & Women's Business Enterprises
 Bloomington Community Groups

A full listing of all committee members, groups, and individuals involved in the plan can be found in the Acknowledgements at the end of this report.



Community Participation



Master Plan Working Group